## **EXHIBIT F**

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1
                    UNITED STATES DISTRICT COURT
 2
                  CENTRAL DISTRICT OF CALIFORNIA
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     BARBARA GRADY, individually
 4
                                     )Case No.:
     and on behalf of all others
                                     )5:22-cv-00842-JLS-SHK
     similarly situated,
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                   Plaintiff,
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 7
                   vs.
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     RCM TECHNOLOGIES, INC.,
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                   Defendant.
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          Video deposition of Tricia Spangler, taken at 501
13
     West Broadway, Suite 900, San Diego, California,
14
     commencing at 9:33 A.M. PST on Wednesday, May 29, 2024,
15
     before NICOLE O'NEIL, Certified Shorthand Reporter 10774,
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     in and for the State of California.
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19
     STENO
20
     Concierge@Steno.com
     (888)707-8366 APPEARANCES VIA STENO CONNECT
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1 head. Okay? 2 Α. Okay. 3 That way our court reporter gets everything down Q. 4 more easy. Okay? 5 Α. Yeah. I got it. Don't guess or speculate, please, but, you know, 6 0. 7 I may be asking you questions where you might not have an 8 exact number, but -- or exact date or something like 9 that, but you could give me an estimation or range based That's okay, but I don't 10 on your personal knowledge. 11 want you to guess or speculate. 12 Do you understand the difference between those 13 two? 14 I do. Α. 15 If you don't understand a question that I ask, Ο. 16 please ask me to rephrase it or repeat it. Ιf 17 you -- once you answer a question, which hopefully you 18 will be able to do, we'll all assume you understood the 19 question unless you tell me. 20 Α. Okay. 21 If you don't know the answer to a question, Ο. 22 that's fine, just say, "I don't know." 23 Α. Okay. 24 Are you travel the division manager for RCM 0. 25 Technologies?

1	A. Yes.
2	Q. How long have you had that position?
3	A. Approximately 10 years.
4	Q. How long have you been employed by RCM?
5	A. Approximately 10 years.
6	Q. Is that the only position that you've had?
7	A. It is.
8	Q. Where have you been located as the travel
9	division manager for RCM over the past 10 years?
10	A. San Diego.
11	Q. Is there an office that you work out of, or out
12	of home?
13	A. Are you asking about now or the entire 10 years?
14	Q. Maybe walk me through the past 10 years.
15	A. Yeah. Up until 2020 we were in office five days
16	a week, and then after that, at home remote for quite
17	some time. And then, current situation would be a hybrid
18	model.
19	Q. And when did the hybrid model start?
20	A. Oh, I would be guessing, but approximately
21	around 2021 or 2022.
22	Q. Who are the who are your colleagues at RCM
23	Technologies that used to be working with you in the
24	office and now perhaps are working with you hybrid by
25	sort of, job function or description? You don't have to

1 During the initial part of the pandemic? 0. I see. 2 Α. Yeah. 3 And how many schedulers at that point, Q. 4 2020-2021? 5 Α. One to two. What is the geographic scope of business for RCM 6 0. 7 that you manage? I oversee travel contracts and other Α. 8 9 national placements throughout the U.S. 10 Are there any other travel division managers 0. 11 throughout the U.S. other than you? 12 Α. No. 13 And are there any other travel division Q. 14 locations of RCM other than the one here in San Diego? 15 Α. There are not. 16 And out of the San Diego location, you manage or 0. 17 oversee travel contracts and travel placements throughout 18 the U.S.? 19 Α. Correct. 20 Do you know approximately either by number of 0. 21 placements or by number of clients or by business volume, 22 however else you might be able to describe it, the 23 percentage of the business or the placements that occur 24 in California when compared to your total number? 25 MS. BOYCE: Vaque as to time.

1 Maybe more during 2020. Currently, right now we Α. 2 have very little placements in California. 3 All right. Less than a quarter of your Q. 4 placements? 5 Α. I would say less than 10 percent. Up until 2020, approximately, a third of your 6 0. placements in the travel division were in California? 7 8 Α. Uh-huh. 9 Is that correct? 0. 10 Α. Yes. 11 0. And then it went up to a half or maybe even over 12 a half during the pandemic? 13 Α. Correct. 14 And now it's down to less than 10 percent? 0. 15 Α. Correct. 16 And do you have an understanding, based on the 0. 17 information you've gathered or observations you've made 18 in your position as a travel division manager, the cause 19 of that fluctuation?

A. Yes, I do.

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- Q. What is it?
- A. Percentages also changed because total business changed during this time. There was the influx of COVID that caused an increase in overall providers working for the RCM travel division.

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1	Q. Okay. When you say, "providers," what do you
2	mean? What does providers mean?
3	A. Phlebotomist, CNA, LPN, RN, respiratory
4	therapists, surgical techs, kind of encompassing all
5	healthcare workers, you could say.
6	Q. Got it. And why perhaps I can surmise or
7	guess.
8	I would like to have you give your sort of
9	account or understanding, observation as to why now
10	it's the business has gone down in California?
11	A. Uh-huh. A lot of our business at that time was
12	COVID testing. We're no longer we rarely are doing
13	COVID testing in California right now.
14	Q. During the 2020-2022 time frame, what percentage
15	of your business in California was COVID testing?
16	A. I would say 90 percent, approximately.
17	Q. Does that include does that 90 percent
18	include placements at COVID testing pop-up sites?
19	A. Correct.
20	Q. Does the 90 percent also include placements at
21	school sites that did COVID testing?
22	A. Any type of COVID testing that was taking place,
23	yes.
24	Q. Other than the pop-up sites and the school

sites, what other types of sites if any, were doing --

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JOB NO. 999730
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1 same job.

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- Q. I see. Which types of providers were doing the same job in terms of COVID testing?
- A. It would depend on the site and the client to be honest with you.
  - Q. But based on your experience in terms of the placements, looking at the sites and the clients as a whole, which providers were doing the same job of COVID testing for RCM in the 2020-2022 time frame?
- A. I think many of them.
- 11 Q. Phlebotomist?
- 12 A. Yeah.
- 13 Q. CNAs?
- 14 A. Yes.
- 15 O. RNs?
- 16 A. Correct.
- 17 Q. LPNs?
- 18 A. Yes.
- 19 O. LVNs?
  - A. The patients were self-swabbing. The client didn't require specific -- many of the clients did not require specific certifications for a specific healthcare provider. In many aspects, it wasn't considered a clinical-advanced job.
- Q. What do you mean, "in many aspects it wasn't

Q.

1 or licensure in terms of the duties, responsibilities 2 that, that RCM employee would have at a COVID testing 3 site? 4 MS. BOYCE: Asked and answered. Calls for 5 speculation. I don't know how they -- what the 6 THE WITNESS: 7 different jobs of each nurse was at that site. BY MR. KONECKY: 8 9 You're not aware --Ο. I should say provider. 10 Α. 11 Am I correct that you are not aware of any Ο. distinction that any of your clients were making for what 12 13 nurse providers would be doing at a COVID testing site 14 based upon what type of nurse they were? 15 Α. Correct. Am I correct that RCM didn't make any 16 0. 17 distinctions between nurse providers, as you were making 18 placements to your clients in terms of -- or based upon the licensure or the type of nurse that was being placed? 19 20 I can only speak, I think, to the specific Α. 21 client that I was mainly involved with, I would say. 22 Specifically, the ones that were going to the schools, 23 their jobs -- there wasn't a distinction per se. 24 were doing the same job, the same testing.

Okay. And who was that client?

1	A. That I don't know.
2	Q. Approximately what percentage were at the
3	corporate sites?
4	A. Very small. Corporate was very small.
5	Q. Like less than
6	A. Less than 10 percent. They might have been a
7	one-day testing. It wasn't a continual thing. It was
8	more a request for a provider to do some testing, and
9	that was it.
10	Q. Okay. Ninety percent or more of the business of
11	RCM in terms of placing employees to do COVID testing
12	were at either the pop-up sites or the school sites;
13	correct?
14	A. I would say that's correct.
15	Q. And, to your knowledge, there's one RCM client
16	that was doing the pop-up sites, and that was San
17	Bernardino County?
18	A. Correct.
19	Q. And then there was one client that you are aware
20	of that was doing the school sites and that was Ginkgo
21	Concentric?
22	A. Uh-huh.
23	Q. Yes?
24	A. Yes.
25	Q. Any other clients that you are aware of

1 I don't know that's within my role THE WITNESS: 2 to know that, to be honest with you. I don't know. 3 BY MR. KONECKY: 4 Let me narrow that. Ο. 5 For the employees that RCM has placed to do COVID testing in California, is it your understanding 6 7 that RCM has records of who those employees are? 8 Maybe you could specify. What do you mean by Α. 9 "records"? Is there something specific --10 Somewhere you could go to identify their name 11 and contact information. 12 I would think that's information that I could Α. 13 get. 14 And in terms of like, the days worked and the 15 locations worked, that's also information that you could 16 get from RCM's repository? I feel like that would be more of an HR lane. 17 Α. 18 MS. BOYCE: I have a late objection. You have 19 to give me time to object. 20 Lacks foundation. Vaque. 21 BY MR. KONECKY: 22 Is it your understanding as the travel division Ο. 23 manager of RCM, that RCM keeps track of who its employees 24 are? 25 Yes. Α.

1	Q. And can look up who its employees have been that
2	have worked for it at to do to be a provider at a
3	COVID testing site of one of your clients?
4	A. Yes. That information would be available.
5	Q. Is it also your understanding that that
6	information that would be available to you would include
7	information as to the name of the employee provider that
8	RCM placed?
9	A. I would assume so, yes.
10	Q. And the client at which the placement was made?
11	A. Yeah. Yes.
12	Q. And the employment dates of the employer?
13	MS. BOYCE: Objection. Vague.
14	THE WITNESS: That's all yes.
15	BY MR. KONECKY:
16	Q. All right.
17	MS. BOYCE: Are you done with the exhibit,
18	Counsel?
19	MR. KONECKY: Yes.
20	BY MR. KONECKY:
21	Q. Did you review any documents to prepare for
22	today's deposition?
23	A. A couple, yeah.
24	Q. What did you review?
25	A. Copies of timecards.

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                          Objection. Vaque.
              MS. BOYCE:
                                               Incomplete
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     hypothetical. Calls for speculation.
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              THE WITNESS: So repeat the question.
                                                      The
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     question is?
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     BY MR. KONECKY:
              The question is: In terms of if a scheduler or
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         0.
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     a provider or another employee has a question about when,
     how, if, or anything else pertaining to meal and rest
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 9
     periods in the field, that providing clarification as to
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     what they should do, what they might be entitled to do,
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     or not be entitled to do, or anything along those lines,
     would not be something that you would have particular
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13
     expertise or training on providing?
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              I would not feel comfortable giving that answer.
         Α.
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              MS. BOYCE:
                           Incomplete hypothetical. Calls for
16
     speculation. Vaque. Lacks foundation.
     BY MR. KONECKY:
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              And so you would need to refer that to HR?
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              Yeah.
                     Yes.
         Α.
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              Were you involved, at all, in the hiring of
         0.
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     Ms. Disotell?
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              MS. BOYCE:
                          Vaque.
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              THE WITNESS:
                            No.
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     BY MR. KONECKY:
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              Do you recall when she was hired?
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1 | contract is very different in that aspect.

- Q. Is the bill rate by the hour or by the day or something else?
  - A. By the hour, typically.
- Q. Are you aware of any contracts where the bill rate is not by the hour?
  - A. No. I'm not.
- Q. So in terms of all the contracts that you've reviewed in the travel division or as part of your work as manager of the travel division, am I correct that they typically involve a bill rate?
- A. Yes.
- Q. And that -- typically that bill rate is what RCM can bill the client by the hour for the providers that RCM places?
  - A. Yes.
  - O. And what is the client fee?
- A. So when we are a subvendor to an MSP, typically that MSP is going to have some kind of client fee that they take either off the bill rate or percentage as a whole for us being able to utilize them as part of that contract.
- Q. Do you know whether RCM uses the time sheets pertaining to the providers that are placed at the client locations to determine the number of hours that are being

Α.

1 training that occurs with schedulers or recruiters or 2 others that deal with the providers as to wage and hour 3 issues concerning the providers? 4 MS. BOYCE: Objection. Vague. Compound. 5 THE WITNESS: During what time frame are you talking about? 6 7 BY MR. KONECKY: 8 Let's say up until 2020. We'll take that first 0. 9 time frame. 10 Α. There were no conversations. There was no 11 travel time happening within my division where that would 12 have had to have been addressed. Whether or not it's travel time or when how to 13 Ο. 14 deal with meal and rest period issues, or when how to deal with timecard issues, or when and how to deal with 15 overtime issues, are you aware of any training that 16 17 occurs with the schedulers or the recruiters as to how to interact with the employees or the clients on those type 18 19 of issues? 20 Objection. Vaque. MS. BOYCE: Compound. 21 Those would not be conversations THE WITNESS: 22 that the recruiters or the schedulers would be having. 23 BY MR. KONECKY: 24 Why not? 0.

If there was anything that was outside of their

1 scope, then they would look for guidance to HR. 2 So a scheduler or recruiter shouldn't be Ο. 3 providing feedback to an employee or to a client as to 4 issues concerning meal and rest periods, timekeeping, 5 overtime, and the lack --6 MS. BOYCE: Objection. Misstates testimony. 7 BY MR. KONECKY: Am I understanding that correctly? 8 0. 9 Those aren't -- what's the question? Α. 10 The question is: Am I understanding correctly 0. 11 that typically at RCM, a scheduler or a recruiter should 12 not be providing feedback or input to either the employee 13 or the client on issues pertaining to meal and rest 14 periods or overtime or timecards? 15 MS. BOYCE: Objection. Vaque. Misstates 16 testimony. 17 THE WITNESS: Generally if they have an 18 understanding of it, if there was specific questions, I 19 wouldn't quide them to answer them. That would be 20 something that they should be turning to HR expertise to 21 answer. 22 BY MR. KONECKY: 23 Who, the employee should be turning to HR 0. 24 expertise to answer? 25 Α. Or directing the candidate. Depending on who is

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1 as they were explaining what the job would be. 2 would also explain that there was a quarantee for the 3 hours worked. 4 And was this quarantee put in writing? 0.

- Α. It was not.
  - But it was explained to the employee provider by 0. the recruiter?
    - Α. Yes.
  - And I think earlier you testified that a given Ο. recruiter might recruit for more than one service type?
    - That could potentially happen. Α. Yeah.
  - Back to, I think, what we were talking about 0. before.
    - Am I correct to understand that the schedulers of RCM do not receive any particular training as to meal and rest period issues pertaining to the employees that are placed at the client's sites?
- 18 Objection. Calls for speculation. MS. BOYCE:
- 19 Vaque.
- 20 Generally, they were not having THE WITNESS: That wasn't a part of their job. 21 those conversations.
- 22 BY MR. KONECKY:
  - Not a part of their training? 0.
  - Α. It wasn't expected of them as their job.
- 25 Does that mean they weren't trained on it, too? Q.

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Objection. Calls for 1 MS. BOYCE: Vaque. 2 speculation. 3

Yes.

BY MR. KONECKY:

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Am I correct that it also wasn't expected of schedulers to either be trained on or have conversations with the employees at the client sites pertaining to how to fill out a timecard?

MS. BOYCE: Vaque.

THE WITNESS:

It was done through the app for THE WITNESS: Ginkgo. Again the schedulers really only dealt with that They only did the scheduling for Ginkgo. client. were specific to Ginkgo only, and that was through the We would make sure that all of our providers knew how to access and utilize the app so that they could record their time.

## BY MR. KONECKY:

- How did you make sure of that? 0.
- When we would onboard them, we would have Α. conversations with them, telling them about the job or if they were going to report and then making sure that they knew how to utilize and access the app.
  - And who had those conversations with them? 0.
- Α. We had group conversations with them on calls. As each school district got added to the, you know, job

1 also been the client requesting it, to be honest with 2 I don't recall in that situation which was first. 3 Let's get back to the schedulers. Q. 4 Α. Uh-huh. 5 0. Do the schedulers -- to your knowledge, do the schedulers have any training on issues pertaining to meal 6 7 and rest periods for the employees that RCM places at your client sites? 8 9 MS. BOYCE: Vaque. 10 That wasn't part of their role. THE WITNESS: 11 BY MR. KONECKY: 12 Do the schedulers have any training on 0. 13 determining what time or task should be included in the 14 timecard of the employees at your client sites and what 15 time should not? 16 MS. BOYCE: Vaque. 17 Sorry. What -- was the question THE WITNESS: 18 about training? 19 BY MR. KONECKY: 20 0. Yes. 21 The schedulers knew, generally, the direction Α. 22 that we give is that if there's any work or -- sorry, 23 from the start of the day to the end of the day, all time 24 is documented. So unless something was outside of that, they would then be instructed to escalate that to HR. 25

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1	A. Huh-uh.
2	MS. BOYCE: You have to answer verbally.
3	THE WITNESS: Sorry. No.
4	BY MR. KONECKY:
5	Q. Does RCM keep any records of inquiries or
6	requests that come in either from employees or schedulers
7	or recruiters or clients concerning ambiguities or
8	questions as to meal and rest periods or reporting time
9	or overtime or anything of that nature?
10	MS. BOYCE: Overbroad. Vague.
11	THE WITNESS: I don't know.
12	BY MR. KONECKY:
13	Q. You don't know of any?
14	MS. BOYCE: Misstates testimony.
15	THE WITNESS: I think it's outside of my scope.
16	I don't know.
17	BY MR. KONECKY:
18	Q. Are you aware of RCM doing any kind of tracking
19	or analysis or evaluation of the extent to which nurses
20	placed at client locations receive all their meal and
21	rest periods?
22	MS. BOYCE: Objection. Vague. Compound.
23	THE WITNESS: I don't know.
24	BY MR. KONECKY:
25	Q. Have you are you aware of RCM ever surveying

1 employees, provider employees, to determine the extent to 2 which they may or may not be receiving meal and rest 3 periods at their sites? 4 Α. I don't know. 5 Ο. Are you aware of any interviews or conversations had with providers to address or assess the extent to 6 7 which they may or may not be receiving meal or rest periods? 8 9 MS. BOYCE: Vaque. Overbroad. 10 I don't know. THE WITNESS: 11 BY MR. KONECKY: 12 Do you recall doing any assessment of whether 0. 13 Barbara Grady ever missed any meal or rest periods during 14 her time with RCM? 15 MS. BOYCE: Vaque. Lacks foundation. 16 Barbara was salary at the time. THE WITNESS: 17 To be honest with you, working from home, we assumed that 18 everyone is getting their -- taking their breaks as 19 needed. 20 MS. BOYCE: Barbara Grady. 21 I thought we were talking about THE WITNESS: 22 Barbara Alvarez. Did you say Barbara Grady? 23 I did. MR. KONECKY: 24 THE WITNESS: Can you repeat the question? 25 ///

1 CERTIFICATE OF REPORTER ---000---2 I, the undersigned, a Certified Shorthand 3 Reporter, Licensed by the State of California, being empowered to administer oaths and affirmations do hereby 4 5 certify: That the foregoing proceedings were taken 6 7 remotely before at the time and place herein set forth; that any witness in the foregoing proceedings, prior to 8 9 testifying, were placed under oath; that a verbatim 10 record of the proceedings was made by me using machine shorthand which was thereafter transcribed under my 11 12 direction; further, that the foregoing is an accurate 13 transcription thereof. 14 I further certify that I am neither financially 15 interested in the action nor a relative or employee of 16 any attorney or any of the parties. 17 Before completion of the deposition, review of the transcript [ ] was [ X ] was not requested. 18 19 requested, any changes made by the deponent (and provided 20 to the reporter) during the period allowed, are appended 21 hereto. (Fed. R. Civ. P. 30(e)). 22 IN WITNESS WHEREOF, I have this date subscribed 23 my name. 24 DATED: 30th of May, 2024. 25 Nicole O'Neil, CSR No.